

Elodie Dulac

— Partner

Professional Practice

Elodie Dulac is a partner in Peter & Kim's Singapore office, and a member of the firm's International Arbitration group. Ms. Dulac has represented clients in commercial and investment arbitrations around the world, with a particular focus on Asia where she has been based for nearly 20 years. She has acted as counsel in international arbitrations under the rules of the ICC, ICSID, SCC, SIAC, and UNCITRAL.

Ms. Dulac has particular expertise in energy, mining, joint ventures/shareholder disputes and investor-State disputes, as well as Asia-Africa disputes. In addition to her work as counsel, she has been appointed as sole arbitrator, co-arbitrator and chair in over 30 arbitrations (HKIAC, ICC, SIAC, KCAB, KIAC, AIAC and ad hoc).

Elodie is a Singapore representative on the ICC Commission on Arbitration and ADR and a Vice Chair of the Inter-Pacific Bar Association's Dispute Resolution and Arbitration Committee. She has been named as a leading lawyer for international arbitration in Chambers Asia Pacific 2026, Legal500 2026, Legal500 Arbitration Powerlist – Southeast Asia 2025, Who's Who Legal 2026 (Global Leader and Thought Leader), and the 2026 Lawdragon 500 Leading Global Litigators .

Ms. Dulac is admitted to practise in England & Wales (Solicitor-Advocate), Paris, France (Avocate) and Cambodia (Foreign Lawyer). She is a Registered Foreign Lawyer at the Singapore International Commercial Court.

Career

- Partner, Peter & Kim (Singapore), 2026 – Present
- Partner, International Arbitration, King & Spalding (Singapore), 2015 – 2026
- Senior Associate, International Arbitration, King & Spalding (Singapore), 2010 – 2015
- Associate, International Arbitration, Shearman & Sterling (Washington DC), 2008 – 2010
- Associate, International Arbitration, Shearman & Sterling (Singapore), 2005 – 2008

Education

- D.E.A. in public international law and international organisations (JD equivalent), Université Paris I Panthéon-Sorbonne, 2000
- LL.M., King's College, University of London, 2002

Representative cases

Elodie has acted as counsel in commercial and investment arbitrations across various sectors. Her key experience includes representing:



Singapore Office



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ADMISSIONS & COURTS

- Advocate, Paris, 2005
- Solicitor (2010) / Solicitor-Advocate (2016), England & Wales
- Singapore International Commercial Court, Registered Foreign Lawyer (2020)
- Foreign Lawyer, Cambodia (2013)

LANGUAGES

- English, French

NATIONALITIES

- French

AREAS OF EXPERTISE

International Arbitration / Litigation
Trial and Global Disputes

INDUSTRY SECTORS

Energy & Power
Mining
Joint Venture / Shareholder
Investor-State Disputes
Asia-Africa Disputes

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- Won an award for declaratory relief worth over USD 4 billion in an ICC arbitration in Manila on behalf Shell and Chevron against a Southeast Asian government arising out of a revenue-allocation dispute under a gas service contract.
- Won an award worth over 2 billion in an SIAC arbitration in Singapore on behalf of a Philippine conglomerate with interests in major Philippine infrastructure projects. The dispute arose out of a shareholding dispute.
- A Philippine conglomerate with interests in major Philippine infrastructure projects in an SIAC arbitration in Singapore. The dispute arises out of a shareholding dispute and is in an amount of over USD 2 billion.
- Prime Energy (formerly Shell) in a multibillion-dollar ICSID arbitration against the Republic of the Philippines under the Netherlands-Philippines bilateral investment treaty. The dispute concerns revenue allocation for the Malampaya gas to power project. Over USD 4 billion is in dispute.
- A Southeast Asian conglomerate in an ICC arbitration in Singapore against Philippine company arising out of power purchase agreements.
- A Southeast Asian conglomerate in two disputes arising out of shareholder agreements relating to power projects.
- A Japanese company in an ICC arbitration against Vietnamese State-owned agency in relation to a sewage construction project in Vietnam.
- A European company in an SIAC arbitration against Chinese company in relation to a petrochemical plant project in Russia and arising out of the 2022 EU sanctions against Russia.
- Chevron in multibillion dollar UNCITRAL arbitration against the Republic of the Philippines under the Switzerland-Philippines bilateral investment treaty. The dispute concerns revenue allocation for the Malampaya gas to power project
- A Southeast Asian conglomerate in five SIAC arbitrations in Singapore against European contractor arising out of an airport project.
- A Southeast Asian company in an ad hoc arbitration in Singapore against a Southeast Asian State arising out of a contract for a light rail project in a Southeast Asian country.
- A Southeast Asian mining company in an SIAC arbitration in Singapore against its joint venture partner worth over USD 200 million.
- ConocoPhillips Indonesia in an UNCITRAL arbitration in London against an Indonesian gas pipeline operator. The tribunal awarded our client over USD 70 million plus compound interest and most of its costs.
- An oil major in cost recovery disputes against an Asian host government.
- Two Vietnamese textile companies in an ICC arbitration in Singapore against a North American company concerning a joint venture in Vietnam. Vietnamese law governed.
- A US private equity house in an UNCITRAL arbitration in Singapore against an investee company from South Asia. Our client prevailed on all its claims.
- Two Singapore mining companies in their arbitration against China under the China-Singapore BIT concerning the expropriation of exploration and mining licenses.
- Garanti Koza in ICSID arbitration against Turkmenistan under the UK-Turkmenistan BIT, arising out of a construction project.
- Astro All Asia Networks and South Asia Entertainment Holdings in two UNCITRAL arbitrations against India under BITs. The dispute concerns mistreatment by India of our clients' investments in the satellite television and radio sectors in India. SGS as claimant in its ICSID arbitration against the Republic of the Philippines, resulting in a settlement of CHF 150 million (of CHF 174 million claimed).

ACCOLADES

Chambers Asia Pacific, 2017-2026

Leading individual in international arbitration (Singapore)

Legal 500, 2026 – Singapore: International Arbitration

Leading partner

Ranked - Legal 500: The Arbitration Powerlist : Southeast Asia 2025

Legal 500 Asia-Pacific, International Arbitration, Singapore, 2026

"Elodie's command of investment treaty arbitration and commercial arbitration across Asia is unmatched."

"Elodie Dulac brings an exceptional blend of analytical depth and client-focused pragmatism to complex int'l disputes."

"Elodie Dulac has 'laser-sharp intellect, strategic finesse, and genuine passion for advocacy.'"

Legal 500 Asia-Pacific, International Arbitration, Philippines, 2026

"Elodie is excellent in advocacy"

Chambers Asia Pacific, 2026

"She has notable expertise in investor-state matters."

Chambers Asia Pacific, 2024

"Elodie is highly professional and delivers results"

Who's Who Legal Arbitration, 2023 – Thought Leaders

"Elodie Dulac is an eminent figure in Singapore where she impresses market observers with her wealth of experience in commercial and investment arbitrations across the region. "She is outstanding in treaty arbitrations."

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- North American investors in an ICSID arbitration against Egypt.
- Malaysian Historical Salvors in its successful action to annul an ICSID award made in favour of Malaysia.
- Expert Consultant for the World Bank on the reform of the international arbitration regime in Vietnam.

SELECTED ARBITRATOR APPOINTMENTS

- Chair in ICC arbitration in Singapore between a Thai company and a Japanese company arising out of a joint venture agreement. English law governs.
- Chair in ICC arbitration in Singapore between a Philippine company and a Swiss company arising out of a service contract relating to fuel marking. Swiss law governs.
- Sole arbitrator in SIAC arbitration in Singapore between a Japanese party and a Korean party arising out of a light rail project in Vietnam. Vietnamese law governs.
- Sole arbitrator in SIAC arbitration in Singapore between a Sri Lankan company and a Virgin Island company arising out of a joint venture agreement. Sri Lankan law governs.
- Sole Arbitrator in KCAB arbitration in Seoul between a Korean company and a US company arising out of a sales contract. Korean law governs.
- Sole Arbitrator in AIAC arbitration in Kuala Lumpur under the 2023 AIAC Rules between a Malaysian company and a German company relating to an IT service contract. Malaysian law governs.
- Sole Arbitrator in AIAC arbitration in Kuala Lumpur under the 2021 AIAC Rules between a Malaysian company and a Malaysian Government authority relating to the construction of a hospital. Malaysian law governs.
- Chair in ICC arbitration in Hong Kong between a Cayman party and a Southeast Asian Government relating to an energy project. Hong Kong law governed.
- Chair in KIAC arbitration in Kigali between two Rwandan companies arising out of a construction contract relating to a hydropower project. Rwandan law governed.
- Co-arbitrator in SIAC arbitration in Singapore between a Sri Lankan party and an Austrian party relating to a processing plant. English law governed.
- Emergency arbitrator in HKIAC arbitration in Hong Kong between a Cayman Islands party and a Chinese party. Hong Kong law governed arising out of an exclusive license agreement in the biotech sector. Hong Kong law governed.
- Co-arbitrator in SIAC arbitration in Singapore between Cayman company and Singapore company about cryptocurrency. English law governed.
- Sole Arbitrator in SIAC arbitration in Singapore between two Singapore claimants and a West African Government arising out of a real estate transaction. Singapore law governed.
- Sole arbitrator in SIAC arbitration in Singapore between a Malaysian company and a Singapore company relating to a joint venture agreement. Singapore law governed.
- Sole Arbitrator in SIAC arbitration in Singapore between a US company and a Vietnamese company relating to a refinery. Vietnamese law governed.
- Emergency Arbitrator in SIAC arbitration in Singapore between an Indian company and a Thai company arising out of a joint venture agreement. Thai law governed.
- Sole arbitrator in an AIAC arbitration in Kuala Lumpur under the 2018 AIAC Arbitration Rules between a Malaysian party and an Austrian party relating to a petrochemical project. Malaysian law governed.
- Chair in a KIAC arbitration in Kigali under the 2012 KIAC Arbitration Rules between an Indian party and a Rwanda party relating to an IT service contract. Rwandan law governed.
- Emergency Arbitrator in SIAC arbitration between a Swiss company and a Korean company relating to a biotech contract. Korean law governed.
- Chair in SIAC arbitration in Singapore under the 2016 SIAC Arbitration Rules between an Australian party and a Vietnamese party relating to the banking sector. Vietnamese law governed.

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- Chair in an HKIAC arbitration in Hong Kong under the 2018 HKIAC Administered Arbitration Rules between an East African party and a European party relating to an upstream oil & gas project. Hong Kong law governed.
- Sole arbitrator in an ICC arbitration in Hong Kong under the 2017 ICC Arbitration Rules between two Cambodian parties. Cambodian law governs.
- Chair in an SIAC arbitration in Singapore under the 2016 SIAC Arbitration Rules between a Korean party and a Hong Kong party. Korean law governs.
- Sole arbitrator in an SIAC arbitration in Singapore between a Thai party and a UK party. Thai law governed.

PRO BONO & ACADEMIC

- Visiting Lecturer, International Contracts, Université Paris II Panthéon Assas, Singapore Campus (current)
- Visiting Lecturer, Energy Contracts, Université Paris X Nanterre (current)
- Volunteer Lawyer, French Embassy/Paris Bar/Singapore Law Society's Support Centre for women victims of violence within the French expatriate community in Singapore (current)
- Civil Party Lawyer, Extraordinary Chambers in the Courts of Cambodia (Khmer Rouge Tribunal), Phnom Penh, Cambodia
- Visiting Lecturer, Settlement of International Disputes, Addis Ababa University School of Law, Ethiopia
- Visiting Lecturer, International Arbitration Course, University of Bahir Dar, Ethiopia
- Visiting Lecturer, International Investment Law Course, University of Mekelle, Ethiopia
- Secondment to the Office of the Prosecutor at the UN International Criminal Tribunal for Rwanda, Arusha, Tanzania

Professional Associations

- Singapore Representative, ICC Commission on Arbitration and ADR
- Vice Chair, Inter-Pacific Bar Association, Dispute Resolution and Arbitration Committee
- Fellow, Chartered Institute of Arbitrators
- Founding Member and Member of Organizing Committee, Annual East Africa International Arbitration Conference
- Member, Panel of Arbitrators, Singapore International Arbitration Centre
- Member, Panel of Arbitrators, Hong Kong International Arbitration Centre
- Member, Panel of Arbitrators, Asian International Arbitration Centre
- Member, Panel of Arbitrators, Cairo Regional Center for International Commercial Arbitration
- Member, Panel of Arbitrators, The Japan Commercial Arbitration Association
- Member, Panel of Arbitrators, Kigali International Arbitration Centre
- Member, Panel of Arbitrators, Korean Commercial Arbitration Board
- Member, Panel of Arbitrators, Thailand Arbitration Centre

Recent Publications

- « Investment Arbitration and Africa – New generations of BITs and the AfCFTA », Jus Mundi Arbitration Review (publication forthcoming June 2026).
- “Sur le nouveau règlement SIAC 2025”, Cahiers de l'arbitrage, vol. 2025-3 (co-author)
- “Intra-Africa Bilateral Investment Treaties: Salient Features and Trends”, in International Commercial and Investment Treaty Arbitration in the Middle East and Africa: Topical Themes and Key Issues, Kluwer (publication forthcoming 2026) (co-author)

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- “Substantive Protections: Fairness” in Global Arbitration Review -- The Guide to Investment Treaty Protection and Enforcement, January 2022 and January 2024 (co-author)
- “Chinese Investment Treaties: What Protection for Foreign Investment in China?”, in M.J. Moser (ed.), Dispute Resolution in China, Juris Publishing, January 2020 (co-author)

Recent Speaking Engagements

- Faculty, ICC Academy Eastern Europe, Paris, February 2026.
- Speaker, “Navigating the Role of Third-Party Funding in International Arbitration”, Africa in the Moot Webinar, February 2026.
- Speaker, “Drafting Arbitration Agreements: Practical Dos and Don’ts for In-House Counsel”, French Chamber of Commerce in Singapore’s In-House Counsel Club, Singapore, February 2026.
- Speaker, “Climate Change and International Law: Evolving framework for the Resolution of Climate-Related Disputes”, Singapore Very Young Arbitration Practitioners, Singapore, February 2026.
- Judge, SIAC-CiArb Debate 2026, Singapore, January 2026.
- Faculty, ICC Academy Asia, Jakarta, December 2025.
- Speaker, “Third Party Funding and Disclosure”, IBA/PDRC Conference, Manila, November 2025.
- Speaker, “Privilege in International Arbitration”, Seoul ADR Festival, October 2025.
- Speaker, “Asia-Africa Disputes: Trends and Opportunities”, Hong Kong Arbitration Week, October 2025.
- Speaker, “Investment Treaty Arbitration and Conflicts”, 12th East Africa International Arbitration Conference, Abuja, September 2025.
- Faculty Member, CIArb’s Applied Arbitration for Fellows Course, Singapore, August 2025.
- Speaker, “The Policy in Favour of International Arbitration – Is the Pendulum Swinging Back?”, GAR Live Singapore, August 2025.
- Speaker, “Why Seoul Matters in International Arbitration?”, KCAB International and The Korean Council for International Arbitration, Singapore, August 2025.
- Speaker, “ESG in Arbitration – Procedural Considerations and Arbitrating ESG-Related Claims on the Continent” ICC Africa Conference, Nairobi, May 2025.
- Speaker, “The New SIAC Rules”, French Chamber of Commerce, Singapore, May 2025.
- Speaker, “Renewable Energy Disputes: New Frontiers”, Global Disputes Summit, Singapore, February 2025.
- Speaker, “ISDS in Asia Pacific – Trends, Opportunities and Obstacles”, Resolution Institute, Sydney, November 2024.
- Speaker, “Time to Drill into International Arbitration in the Mining Sector”, Hong Kong Arbitration Week, October 2024.
- Speaker, “Intra-Africa BITs”, East Africa International Arbitration Conference, Addis Ababa, September 2024.
- Speaker, “A world without investment treaty protection and ISDS? Would it be a better or worse world?”, GAR Live Singapore, August 2024.
- Speaker, Oxford Debate on “[t]his house believes artificial intelligence will eliminate unconscious bias in international arbitrations, GAR Live Shanghai, June 2024.
- Speaker, “Corruption in Arbitration”, Singapore Institute of Arbitrators, May 2024.
- Speaker, “Revisiting issue conflicts in investment arbitration”, IPBA, Tokyo, April 2024.

Accolades/Rankings

- 2017- 2026 — Chambers Asia Pacific: International Arbitration
- 2020 - 2026 — Legal 500 Singapore: International Arbitration
- 2026 — Legal 500 Asia Pacific: International Arbitration (Singapore)
- 2026 — Legal 500 Asia Pacific: International Arbitration (Philippines)

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- 2025 — Legal 500: The Arbitration Powerlist (Southeast Asia)
- 2019 -2026 — Who's Who Legal/Lexology Index: Arbitration (Thought Leader)
- 2019 — Who's Who Legal: Arbitration, Future Leaders among the "Top 10 Most Highly Regarded" in Asia Pacific

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